

### Disrupt and transform

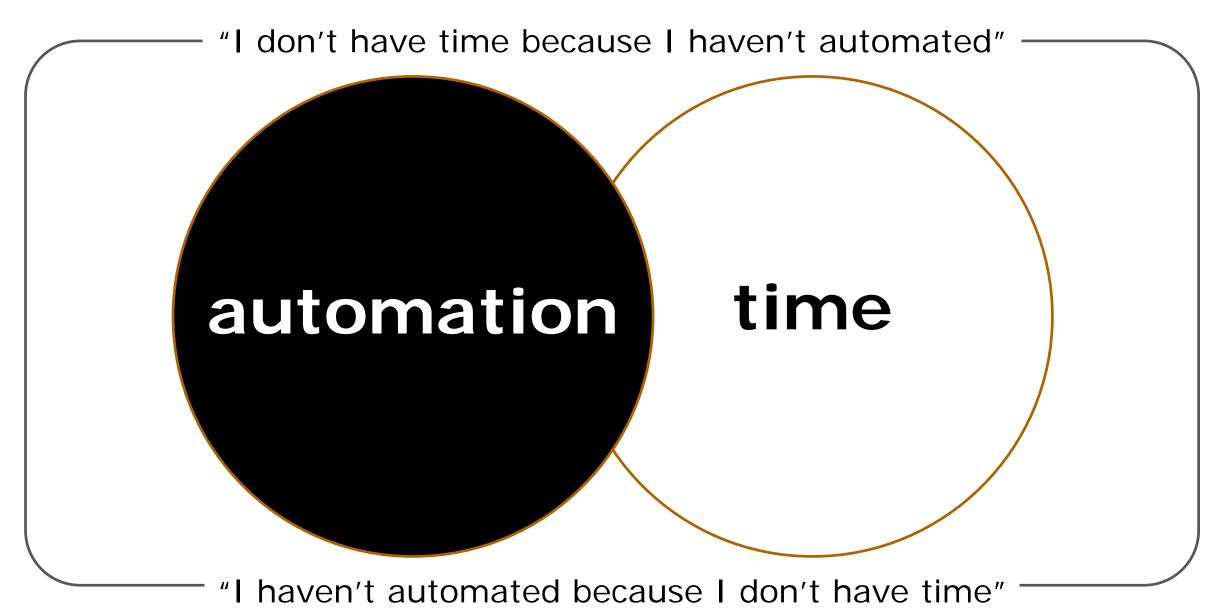
#### Strategies for your new normal

Seth Marlowe, SVP, Strategist, Insights Consulting Group

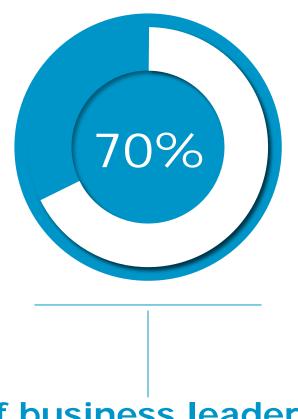
AFP Nashville December 12, 2019



#### Automation and time... Time and automation

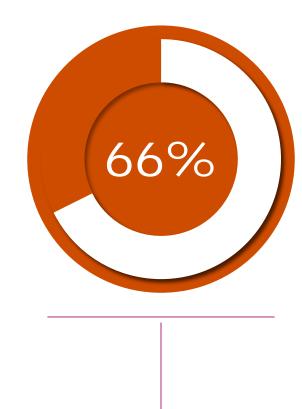


#### Running the business



#### of business leaders

look to finance for strategic decisions



#### of CFOs

believe advanced data analytics is the way to get there



#### of CFOs

trust the insights from their own data teams

#### Company priorities — where's your focus

#### CFO 2019 priorities

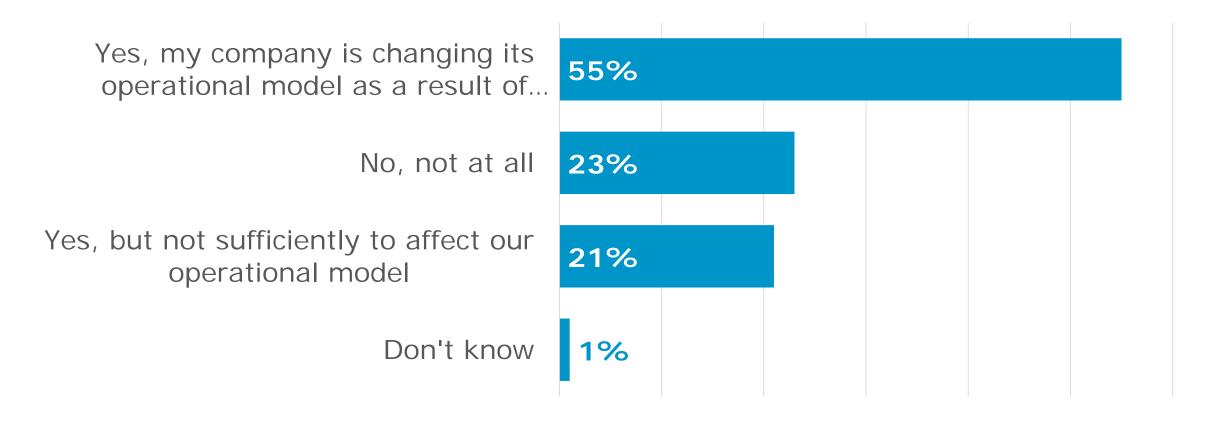
- Financial planning and analytics
- Strategic planning and profitability reporting
- Internal controls
- Period end close
- Finance risk management
- Order-to-cash (O2C) / Procure-to-pay (P2P)

#### Treasury 2019 priorities

- Working capital management
- Cash forecasting
- Finance risk management
- Bank relationship management
- Staffing levels and skill set

#### Is your organization or industry being disrupted?

Do you believe that your sector is being disrupted and that this is affecting treasury operations?



#### Are your resources in a tug of war?

#### Tactical | | |

#### Strategic

Reporting

Cash forecasting

Bank relationship management

Working capital management

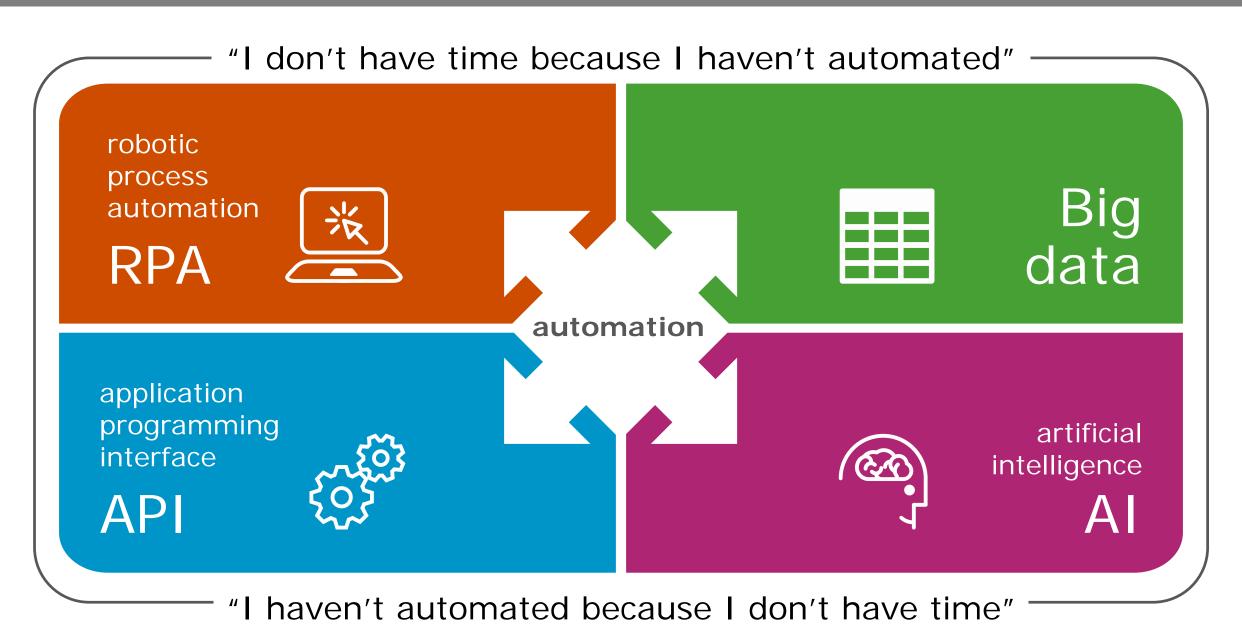
Financial planning and analytics

Security and data planning

Data analytics

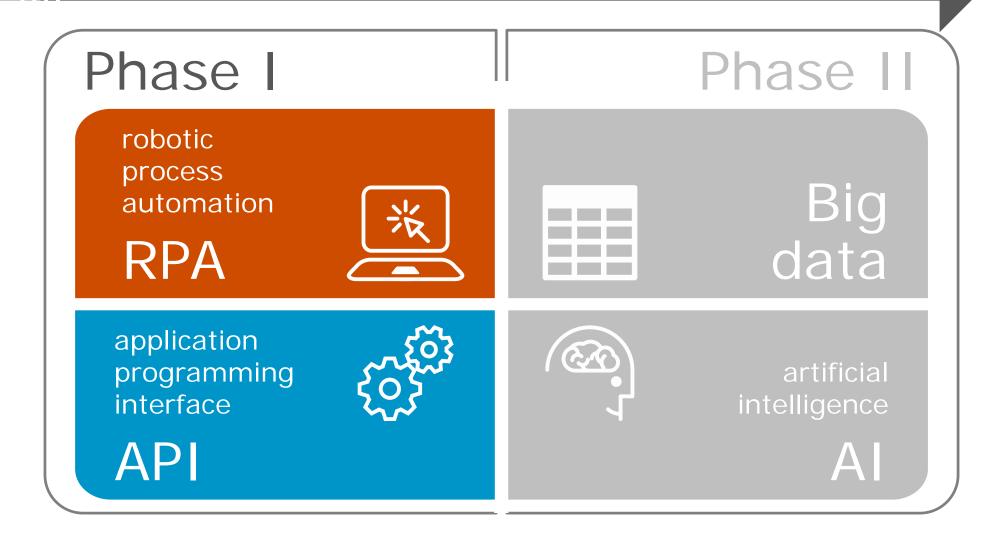
Process improvement

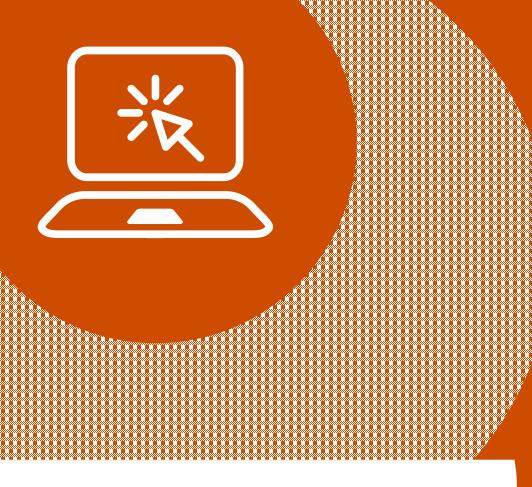
#### Technology and automation are the path forward



#### How to deploy strategically

#### Tactical Strategic





**RPA** scripts or bots are like "macros on steroids"

- Frequently heard but origin unknown

#### What is RPA?

Robotic process automation (RPA) refers to software that can be easily configured to do basic tasks across applications just as human workers do.

RPA software is designed to reduce the burden of repetitive, simple tasks on employees.

#### RDA vs. RPA

Similar tools providing different benefits and meeting different needs

#### Robotic **Desktop** Automation

- Desktop level execution
- User triggered
- Runs on user's local machine
- Agent assisted
- Uses credentials of current user

#### Robotic **Process** Automation

- Enterprise level execution
- Scheduled/event triggered
- Runs on Virtual Desktop Infrastructure
- Autonomous
- Automation assigned user level access

#### RDA/RPA opportunities

#### RDA/RPA BINGO Open emails and Scrape data Connecting to Log into web Move files from the web applications system APIs attachments and folders R Merge data from Follow if/then Pull and reformat Collect social Extract data data into reports multiple sources decision rules from documents media statistics Make Copy and Fill in Read and write Use multiple paste data calculations forms to databases apps at once

#### RDA/RPA use-cases

#### Treasury use cases

Balance & transaction reporting downloads and consolidates across multiple bank portals

Market and benchmark rates downloads (e.g. LIBOR, Fed Funds, FX) with email automation

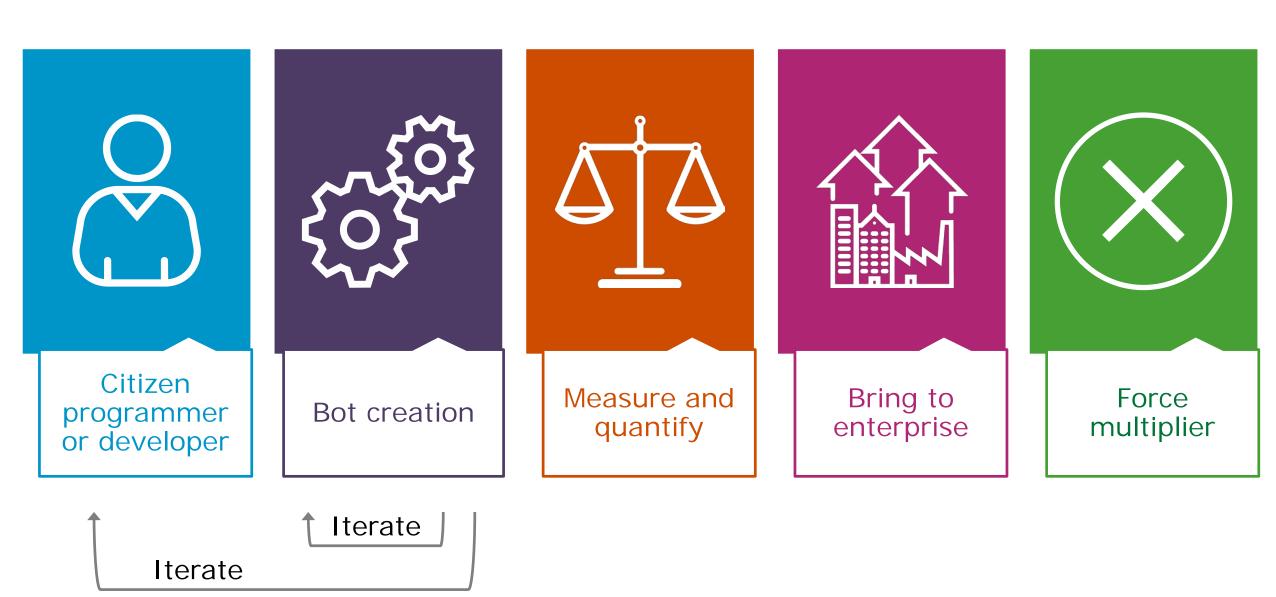
Cash forecasting updates from ERP system extracts from A/P and A/R modules

Loading daily bank account balances into a data lake for analysis and history for forecasting

Journalizing cash transactions for posting to a general ledger within an ERP

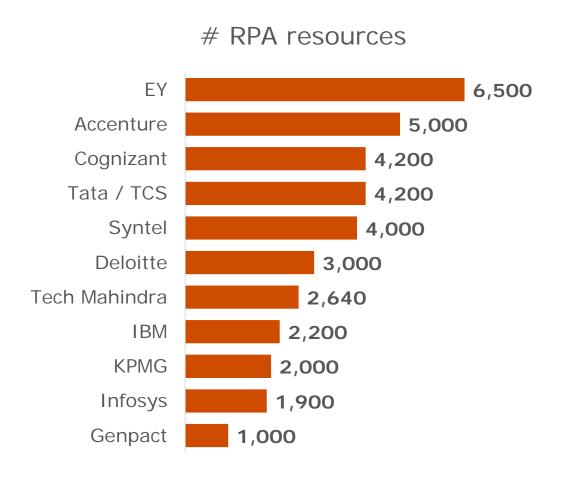
Password reset automation for ERP and TMS systems with corresponding email notifications

#### Your RPA journey



#### RPA vendor and ecosystem

#### Consultants are all-in for RPA

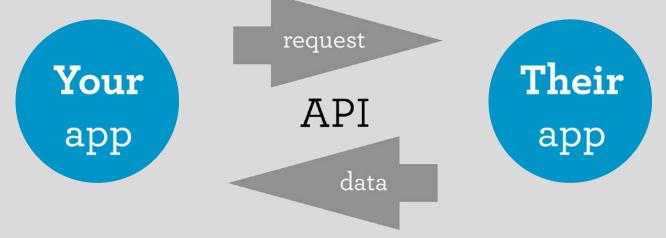


#### Vendor landscape

Leaders	<ul><li>UiPath</li><li>Automation Anywhere</li><li>Blue Prism</li></ul>
Strong performers	<ul> <li>NICE</li> <li>Kryon Systems</li> <li>Pegasystems</li> <li>EdgeVerve</li> <li>Work Fusion</li> <li>Thoughtonomy</li> <li>Kofax</li> </ul>
Contenders	<ul><li>Contextor</li><li>Redwood Software</li><li>Softomotive</li><li>Another Monday</li><li>Antworks</li></ul>



#### What are APIs?

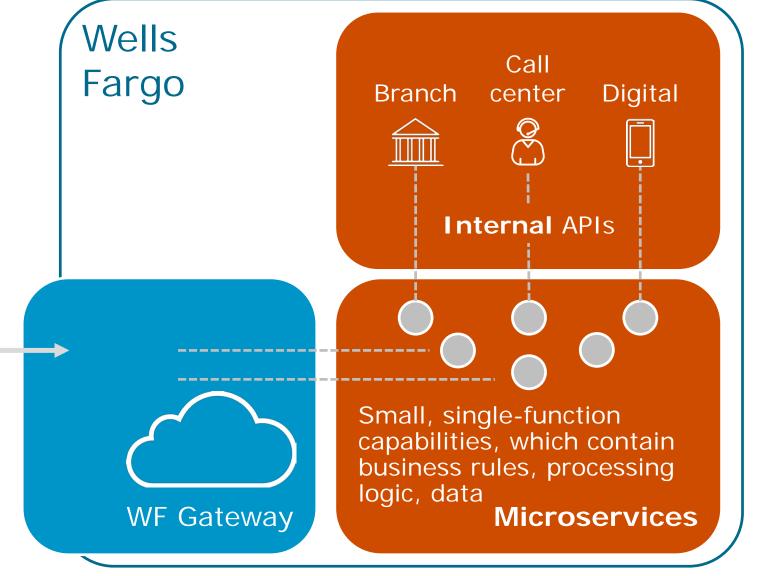


Allows one software application to connect to another using a common language to perform a task or exchange data

#### APIs and microservices

#### **APIs**

External or internal interfaces between the application and underlying systems or services





**External** APIs

#### **API opportunities**

API BINGO			
Display maps and calculate distances	Log into web applications	Initiate a Payment	Get a payment confirmation
	淡	\$	
Make calculations	<b>Extract</b> data	<b>Post</b> data	Connect to social media
+ × ÷ =			"" ""
Generate a report	<b>Read</b> from a database	<b>Write</b> to a database	Display an image

#### API use cases

Data Services | retrieve data at any time



Account balance



Transaction detail (TIR data)





ACH payment and status



Image retrieval



Account Validation Service (AVS)



Push to Card



ACH File and batch status

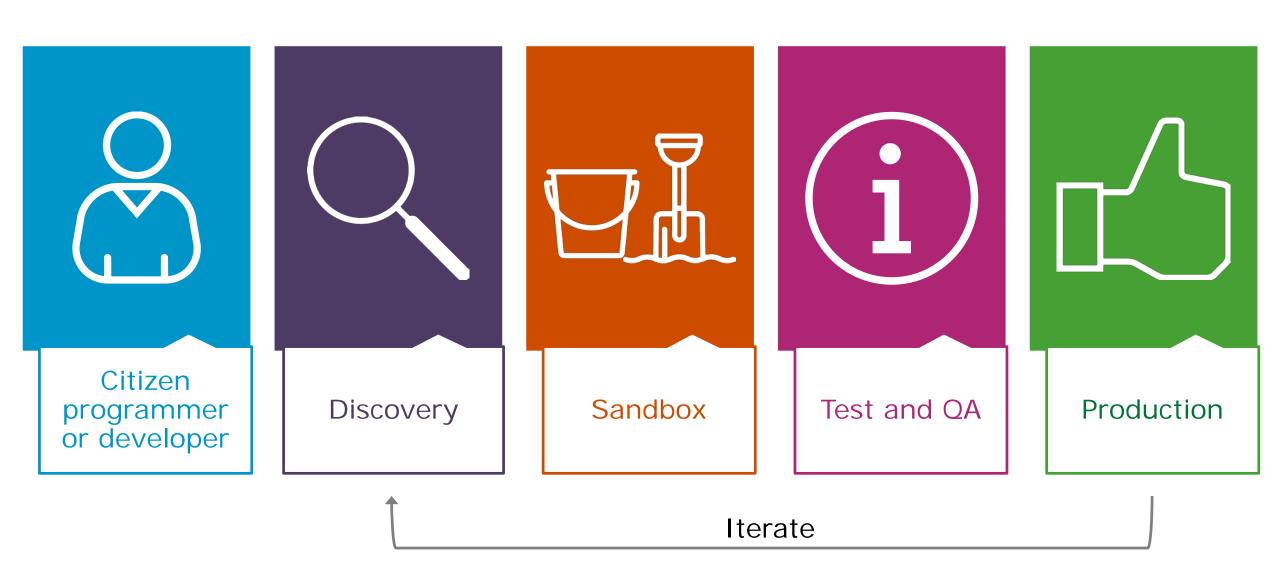


AVS Logic Box Service



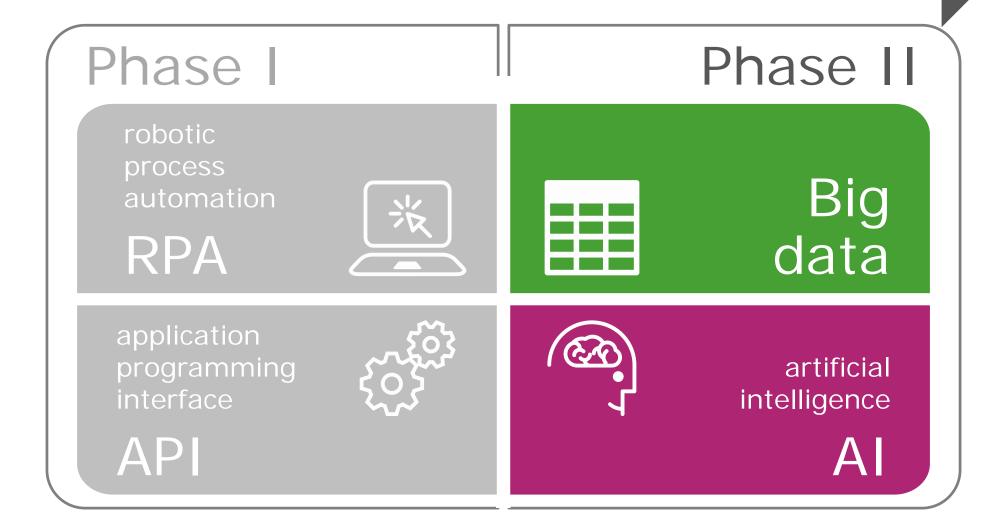
Wire payment and status

#### Your API journey

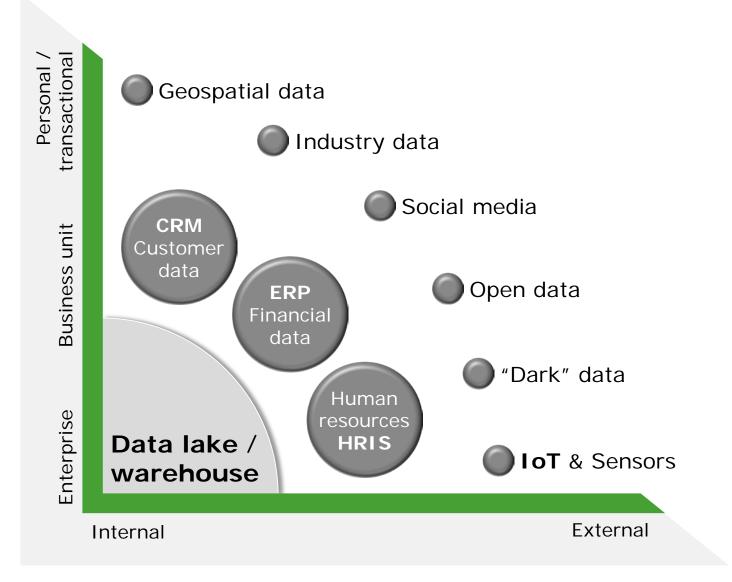


#### How to deploy strategically

#### Tactical Strategic



#### Big data





of Treasurers recognize benefits of big data analytics

Source: The Economist Intelligence Unit – The future is now: how ready is treasury? 2018

Companies' data is growing annually by

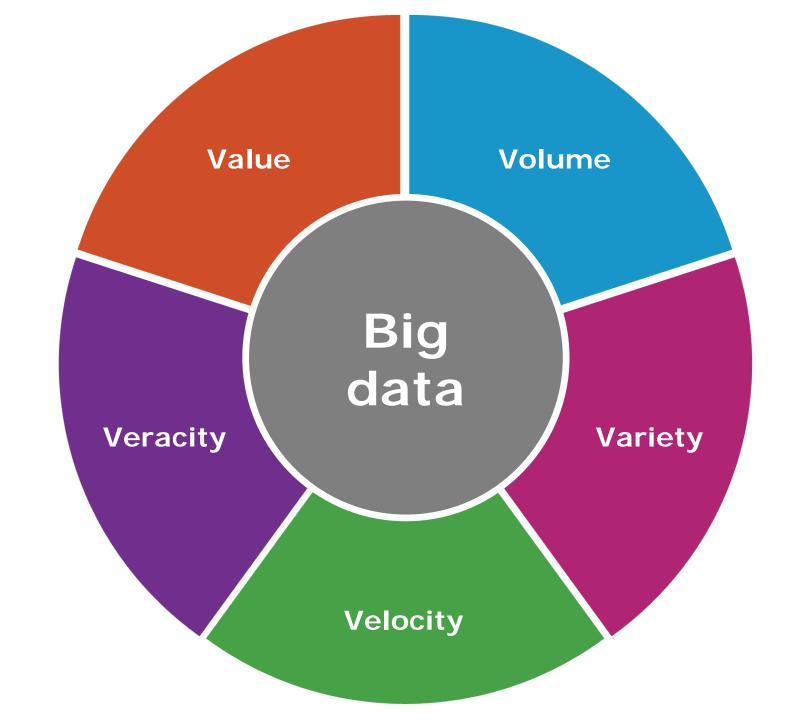


2017 Aberdeen Group study



Source: Unisphere Research – 2018 Next Generation Data Development Strategies Report

## The 5 V's of big data



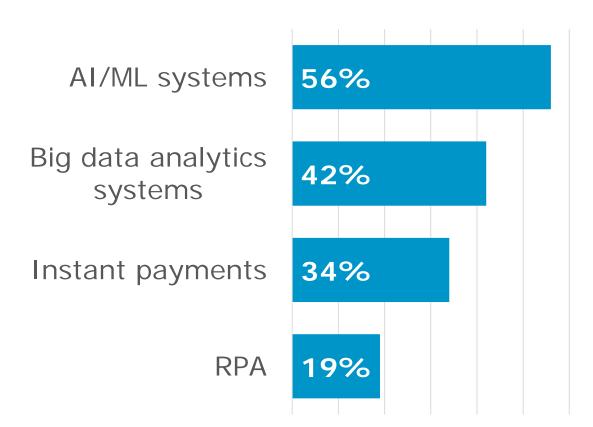
#### Big data action

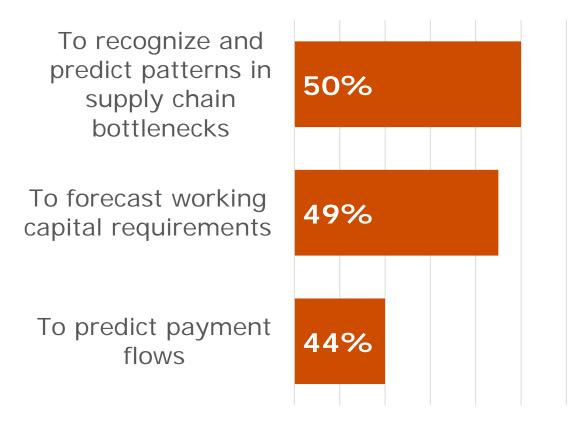
#### Consolidate Clean Gather • CRM Database Organize (structured) Semantics • ERP Data Lake Data growth • HRIS • structured Hoarding • IOT unstructured Open data • semi-structured Industry data Social media

#### Are AI and ML coming to your treasury?

Which technologies do you believe would be most beneficial to your organization moving forward?

From what you know of AI, how do you anticipate it being used in your organization

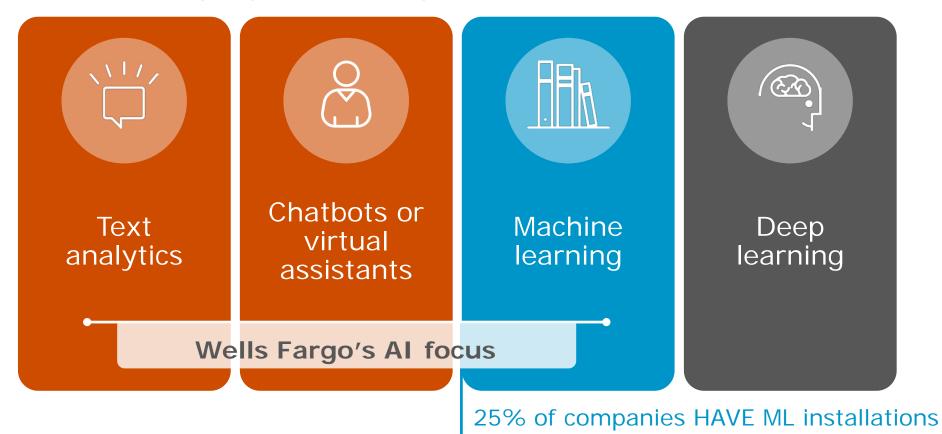




#### AI | Artificial intelligence

Simulation of human intelligence by machines

#### **Natural Language Processing**



Source: Unisphere Research – 2018 Next Generation Data Development Strategies Report

20% are considering

#### AI use cases

# Genera

- Customer related analytics
- Fraud and risk analytics
- Predictive maintenance
- Self-driving vehicles

# **Treasury**

- Enhanced data analytics and decision support
  - Supply chain
  - Forecast WC
  - Predict payment flow
- Complex task automation
- Complex report generation
- Fraud detection and prevention

# Wells Fargo

- Card fraud
- Auto operations risk
- Mortgage anomalies
- Document classification
- AR



Disrupt and transform by...

Leading with RPA

Leveraging APIs

Focusing on your Big Data

Advancing to AI/ML



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## Appendix

#### Big data vendor landscape

Leaders	<ul><li>Informatics</li><li>IBM</li><li>Talend</li><li>SAP</li><li>SAS</li><li>Oracle</li></ul>
Strong performers	<ul><li>Microsoft</li><li>Denodo</li><li>Attunity</li></ul>
Contenders	Information Builders

Source: The Forrester Wave<sup>™</sup> – Big Data Fabric Q2 2018

#### AI/ML vendor landscape

Leaders	<ul><li>KNIME</li><li>RapidMiner</li><li>TIBCO</li><li>SAS</li></ul>
Visionaries	<ul> <li>Databricks</li> <li>MathWorks</li> <li>H20.ai</li> <li>DataRobot</li> <li>Microsoft</li> <li>IBM</li> <li>Google</li> </ul>
Challengers	<ul><li>Alteryx</li><li>Dataiku</li></ul>

#### **API** partners

